daytime mba EMPLOYMENT REPORT

DUKE.

FUQUA SCHOOL OF BUSINESS

hello

I am pleased to share our 2023-2024 MBA Employment Report, which tells a story of resilience and achievement. In a year marked by significant market recalibration and rapidly changing recruitment and hiring practices, our Class of 2024 has demonstrated exceptional adaptability and strength not really surprising, given that these are hallmarks of every Fuqua graduate.

In a tough year, the headlines are compelling: the vast majority of our MBA graduates—85 percent—received job offers within three months of graduation, with 82 percent accepting positions. Even more notably, our graduates' skills earned an impressive level of reward, matching the previous year's record-high median compensation package of \$175,000 in salary and \$30,000 in signing bonuses. These achievements are particularly significant given the reduced hiring in traditional MBA sectors like consulting and technology. Employers recognize what Fuqua graduates bring to the table is worth every penny.

What's especially encouraging is how our students navigated this challenging landscape. Some succeeded in competitive sectors despite reduced opportunities, while others skillfully pivoted to emerging areas. A number of our students set off on entrepreneurial paths; still others rode the wave of longer and later hiring timelines and continued their job search after graduation to find niche roles that aligned with their unique goals and interests, whether in smaller to mid-size companies or emerging industries. Our students learn that success extends well beyond reporting deadlines, and the timing of an offer does not define its quality—the "right" fit comes at different points in any job search process.

Through it all, our Career Management Center's emphasis on the custom job search and deep engagement with the broader Duke alumni network have proven invaluable. Team Fuqua supports our students not only during their academic journey, but for a career lifetime.

The Class of 2024's journey reflects individual determination, the enduring value of our MBA program, and the strength of our career development approach. Even as the business landscape continues to evolve, the foundational skills and networks our graduates acquire at Fuqua remain as valuable and rock solid as ever.

Best, Sheryle



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the report

about

Our data is in compliance with the standards of the MBACSEA (MBA Career Services & Employer Alliance) for data gathering and reporting.

we believe

Our goal is for every student to drive their unique career search successfully. We achieve this by remaining relevant to both students and employers, teaching students a repeatable job search process, and carefully targeting employer relationships based on the great work companies are doing now and their anticipated future potential.

OUR PHILOSOPHY 4

all students deserve meaningful work

It's not just about your first job—it's about your career

The Career Management Center (CMC) at Fuqua prepares and empowers students to land positions with employers where they can make significant impacts. We promote a career development approach that starts during business school but continues throughout our graduates' professional lives as they grow into leadership roles, adapt to industry changes, and reassess their goals and priorities. Our focus is on imparting enduring skills and strategies for successful job searches, both for immediate opportunities and throughout their entire careers.

THE DUKE CMC ADVANTAGE

"Fuqua's CMC has been a solid sounding board in supporting my career decisionmaking process. The CMC have always had open door policies, provided the right resources and referral networks that contributed meaningfully to my decisions."

Class of 2021 graduate

THE DUKE MBA ADVANTAGE

"Our partnership with Fugua has enabled us to go deeper in identifying talented students to join **BCG**-these students consistently exhibit consequential leadership, a passion for tackling the toughest challenges, and an appreciation for differing viewpoints. Fuqua students bring a uniquely collaborative approach to the case team and exhibit the 'decency quotient' that Team Fugua is known for."

Alexandra Huskins Sheehan MBA Talent Acquisition Boston Consulting Group We recognize that our diverse student population has a diverse set of goals when it comes to post-graduation employment.

career

center

management

The era of career centers solely focused on teaching MBA students industry-specific job search tactics is behind us. At Fuqua CMC, we take a broader approach, equipping students with versatile strategies for career success across all sectors, irrespective of historical hiring trends. Recognizing the evolving needs of our students, we assist them in exploring non-traditional opportunities and tailoring their job searches. Our goal is to empower students while fostering connections with emerging industry leaders and innovative employers, opening doors to a wider range of career possibilities.

at-a-glance: pursuing full-time jobs

DAYTIME MBA 2024 GRADUATES

This information is based on job outcomes occurring within 4 months of graduation. Reported offers and acceptances without a work authorization are included in the total but not the breakdowns. Reported acceptances without a date are counted as having not reported by 3 months post-graduation.

Total MBAs seeking employment 340

Company-sponsored, already employed

Starting a business 5

Postponing search

1

Received offer by three months post-graduation $85^{\%}$

Accepted offer by three months post-graduation $82^{\%}$

Median salary \$175,000

Median signing bonus \$30,000

Reported receiving a signing bonus 87%



hiring

There are 30 employers hiring three or more Duke MBA graduates for full-time positions in 2024.



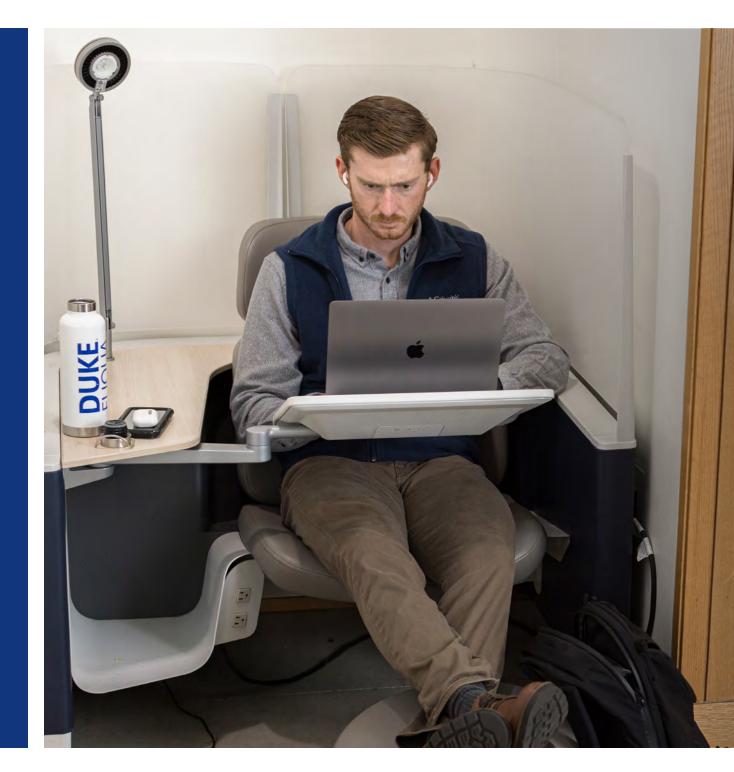


"Permanent Work Authorization" is defined as the student being a citizen or permanent resident of the country where they are attending school.

industries employing our grads

WHERE ARE THEY WORKING?

Duke MBA graduates accepted new positions in more than 11 different Industry sectors, reflecting the breadth of interest in our students among a wide range of employers.



fortune 3 x 4

Duke's 2024 MBA graduates were recruited by some of the most elite Fortune 500 companies, with 3 of the top 4 hiring from the program.

top 5 industries employment by industry (N=279 GRADUATES REPORTING) consulting 39% hospitality/tourism manufacturing \$ financial services 25% financial 00 00 services technology sports/recreation 12% technology \bigcirc retail health care health care 7% consulting consumer packaged goods 7% nonprofit consumer packaged goods The Class of 2024 MBA graduates saw strong aerospace recruitment across various industries, with the top five sectors accounting for 89% of all reported hires. Î In addition to the top five, Duke MBAs accepted energy offers from a variety of other sectors including (UTILITIES, ENVIRONMENTAL government transportation/ SERVICES & SUSTAINABILITY, energy, retail, hospitality, aerospace, government, ALTERNATIVE ENERGY) logistics manufacturing, and nonprofit. This distribution highlights the continued strong demand for Duke MBA graduates in strategic and analytical roles across multiple industries.

consulting

(N=108 GRADUATES REPORTING)

The consulting landscape for Duke 2024 MBA graduates remains dominated by strategy and management positions. While general consulting roles still attract a notable portion of graduates, technology and health care consulting indicate emerging niche opportunities in the field.

 $\begin{array}{l} {\rm strategic/management/other}\\ 84^{\%}\\ {\rm general}\\ 12^{\%}\\ {\rm technology}\\ 2^{\%}\\ {\rm health \ care}\\ 2^{\%} \end{array}$

financial services

(N=69)

The data reveals a strong preference towards investment banking and brokerage among this Duke MBA cohort. While traditional roles dominate, there's growing interest in alternative investments and asset management. A significant portion chose "other" finance careers, indicating diverse opportunities. This distribution reflects a mix of conventional and emerging preferences in the financial sector.

investment banking/brokerage 51%other 20%private equity 9%investment management 6%general 4%asset management/buyside 4%venture capital 3%

diversified financial services $1^{\%}$

insurance **1**%

technology

(N=33)

The technology sector has seen significant shifts in student career preferences. Internet services and ecommerce experienced substantial growth, jumping from 22% last year to 36% this year, now representing the largest share. Conversely, software roles declined notably. Equipment, hardware, and networking saw an increase, while general tech roles maintained a steady presence. These changes reflect evolving industry dynamics and student perceptions of where the most promising opportunities lie in the tech landscape.

internet services/e commerce 36%software 21%general 21%equipment/hardware/networking 12%other 9%

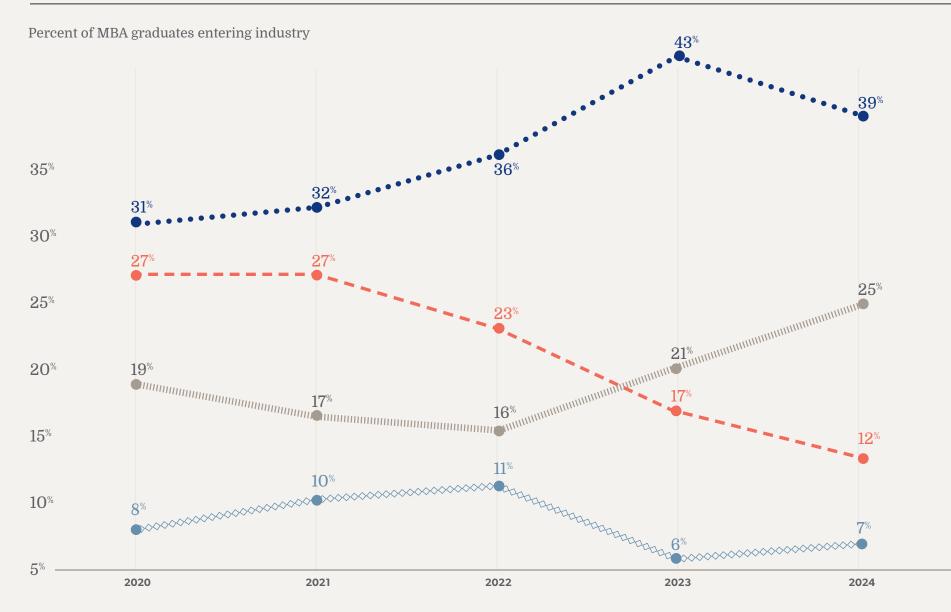
health care

(N=19)

Providers and payers emerged as the most popular choice for Duke MBAs pursuing careers in the health care sector, while biotech/pharma and pharma general categories collectively accounted for nearly a third of the class. The remaining graduates spread across general health care positions, pharmaceuticals/manufacturers, and global health. This distribution underscores the varied interests and opportunities of our health care-focused graduates, and the diverse range of career paths pursued.

 $\begin{array}{l} {} providers/payers \\ {26\%} \\ {} other \\ {21\%} \\ {} biotechnology/pharma \\ {16\%} \\ {} pharmaceuticals - general \\ {16\%} \\ {} general \\ {11\%} \\ {} pharmaceuticals - manufacturers \\ {5\%} \\ {} global health \\ {5\%} \end{array}$

key industry employment trends



observations

The consulting and technology sectors have navigated a period of recalibration in the post-COVID employment landscape, reflected in hiring patterns; nevertheless, these sectors continue to offer a range of opportunities for a significant percentage of Duke 2024 MBA graduates. Financial services continues its upward trend with a modest 4 percentage point increase in hiring, along with a smaller uptick observed in health care. This suggests pockets of growth across various industries, as the job market adapts to changing economic conditions and an evolving workforce.

THE DUKE MBA ADVANTAGE

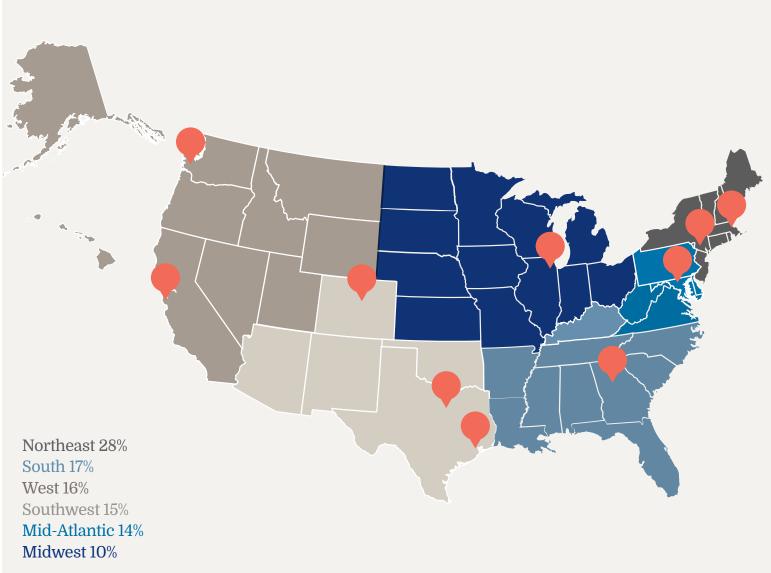
"The Team Fuqua experience is like having a massive extended professional family you can call upon for guidance and support. I found the Fuqua culture so impactful and effective that I strive to emulate its essence in my own team and larger company culture."

Vincent Tse Executive Director of Staff & Strategy HiFiBiO Therapeutics Fuqua Daytime, 2019





2024 job locations: major U.S. regions and cities

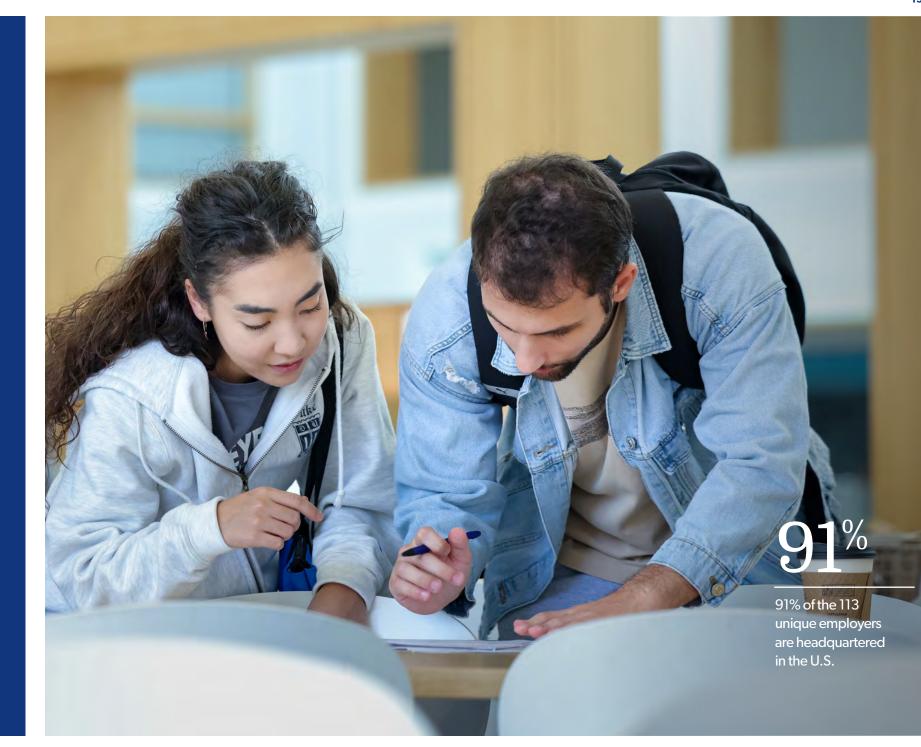


Sixty-three percent of the domestic positions accepted by our MBA graduates were located in one of the 10 cities mapped above. Nearly 2% of Duke MBA full-time positions were outside the U.S., with positions in South Korea, Thailand, and Brazil.

employment by function

WHAT ARE THEY DOING?

Our MBA graduates accepted positions in more than 30 different functions across industries. Job scope, however, varies widely based on the industry in which they work.





consulting

(N=115 GRADUATES REPORTING) Management and general consulting continue to

account for the largest share of consulting roles our 2024 graduates accepted, consistent with previous years. But graduates also are pursuing more specialized opportunities in areas such as forensics and implementation, reflecting the varied skill sets and interests of Duke MBA graduates.

 $\begin{array}{c} \text{management/general} \\ 84^{\%} \\ \text{other} \\ 4^{\%} \\ \text{internal} \\ 3^{\%} \\ \text{IT/systems} \\ 3^{\%} \\ \text{economic/policy} \\ 3^{\%} \\ \text{operations/process} \\ 2^{\%} \\ \text{implementation} \\ 1^{\%} \end{array}$

forensics/fraud $1^{\%}$

finance

(N=67)

Investment banking continues to dominate finance career choices among 2024 Duke MBAs, comprising over half of accepted finance roles. Private wealth management shows increasing appeal, while investment management and private equity maintain consistent interest levels. Graduates maintain a spread across diverse finance specialties.

investment banking 51%

corporate finance $12^{\%}$

private wealth management $10^{\%}$

private equity $6^{\%}$

investment management $6^{\%}$

private equity analyst/venture capitalist $5^{\%}$

general $5^{\%}$

other $\mathbf{3}^{\%}$

general management

(N=43)

28%

23%

general

21%

12%

7%

2%

other

2%

2%

2%

Much like last year, leadership development programs and product management remained on top with over half of 2024 Duke MBA graduates accepting positions in these areas. General management roles increased by 10% while areas like project management saw fewer acceptances.

leadership development program

internal consulting/corporate strategy

product management

project management

business development

data science/business analytics

internal consulting/analytics

marketing/sales

(N=31)

While Duke 202 MBA graduates continue to accept a variety of marketing/sales roles, brand management positions continued to lead with an even higher percentage than in 2023.

brand management 58% product management 10% buying/merchandising 10%

business analytics/business intelligence $6^{\%}$

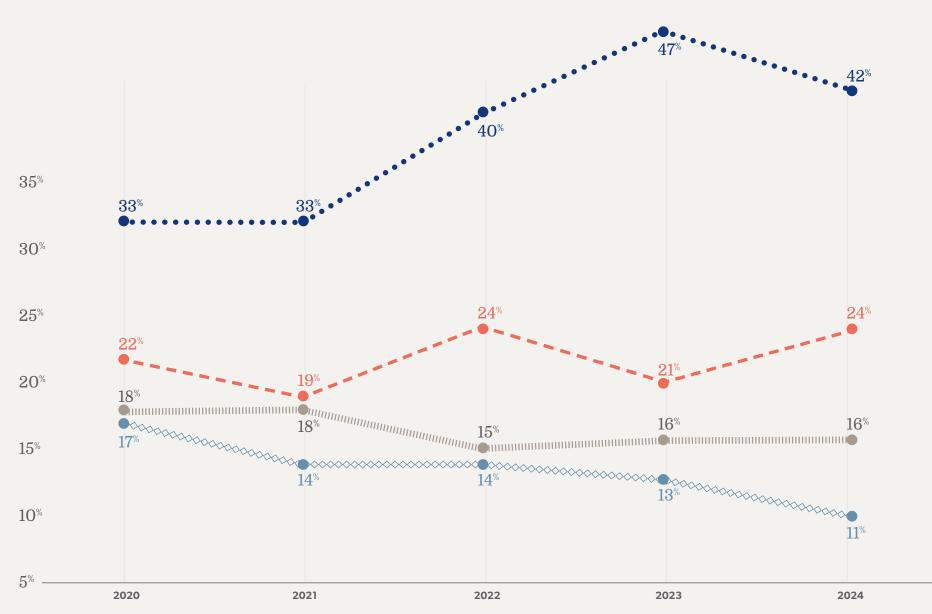
product development/innovation $6^{\%}$

general

 $6^{\%}$ other $3^{\%}$

employment trends for top functions

Percent of Fuqua MBA graduates filling function



observations

Not suprisingly, consulting roles accepted by Duke MBA graduates in 2024 decreased by five percentage points from the prior year, reflecting market dynamics that saw significant slowing and recalibration in this market segment. Finance roles increased by three percentage points while general management remained steady. Marketing/sales saw a small decline of two percentage points.

THE DUKE NETWORK ADVANTAGE

"On a professional level, the larger Fuqua network has helped me in a multitude of ways, from connecting me with investors to helping me find new vendors to onboard. I even recently hired a Fuqua alum to my team!

The Team Fuqua experience is like having a massive extended professional family you can call upon for guidance and support. I found the Fuqua culture so impactful and effective that I strive to emulate its essence in my own team and larger company culture."

Class of 2019 graduate



compensation

WHAT ARE THEY EARNING?

The following tables show full-time compensation information for Class of 2024 graduates. This data is based on acceptances by 3 months post-graduation, in U.S. dollar equivalents, and self-reported by students. To protect privacy, salaries are not reported when there are less than four usable data points, the number is less than 1% of the reporting population, or when all salaries in the category are equal.



steady & strong

affected by changing market

packaged good experienced

modest growth in salaries.

government organizations.

(N=90)

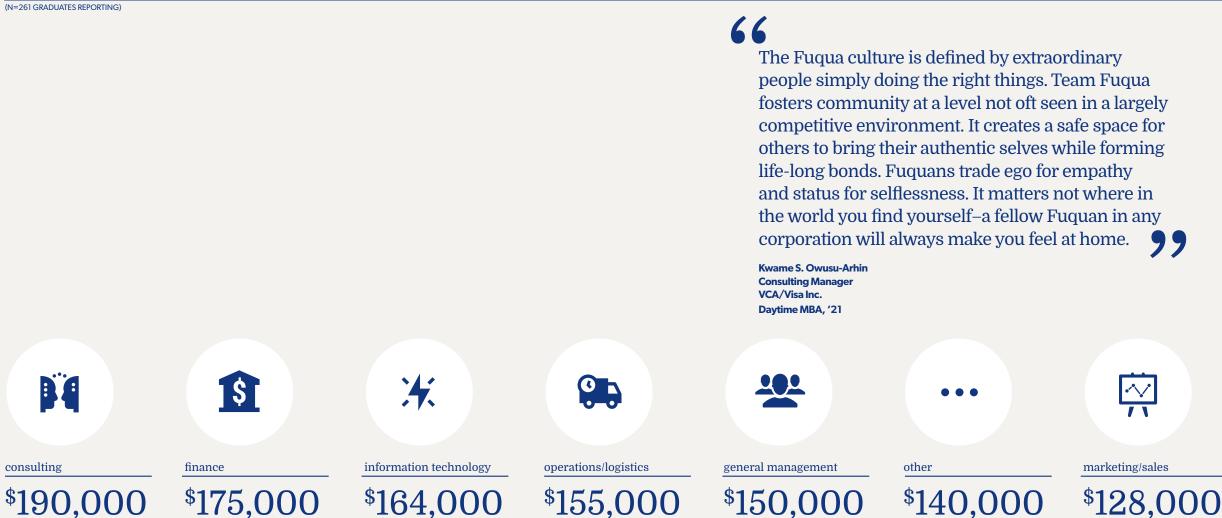
median annual salary + bonus



fugua.duke.edu/programs/daytime-mba/career-development

median annual salary by function

(N=261 GRADUATES REPORTING)



major employers by industry

WHO'S HIRING?

The caliber of employers recruiting and hiring a substantial number of our MBA graduates annually, reflect Fuqua CMC's strong relationships and the exceptional value our graduates bring to organizations—resulting in consistent, and impressive hiring outcomes year after year.



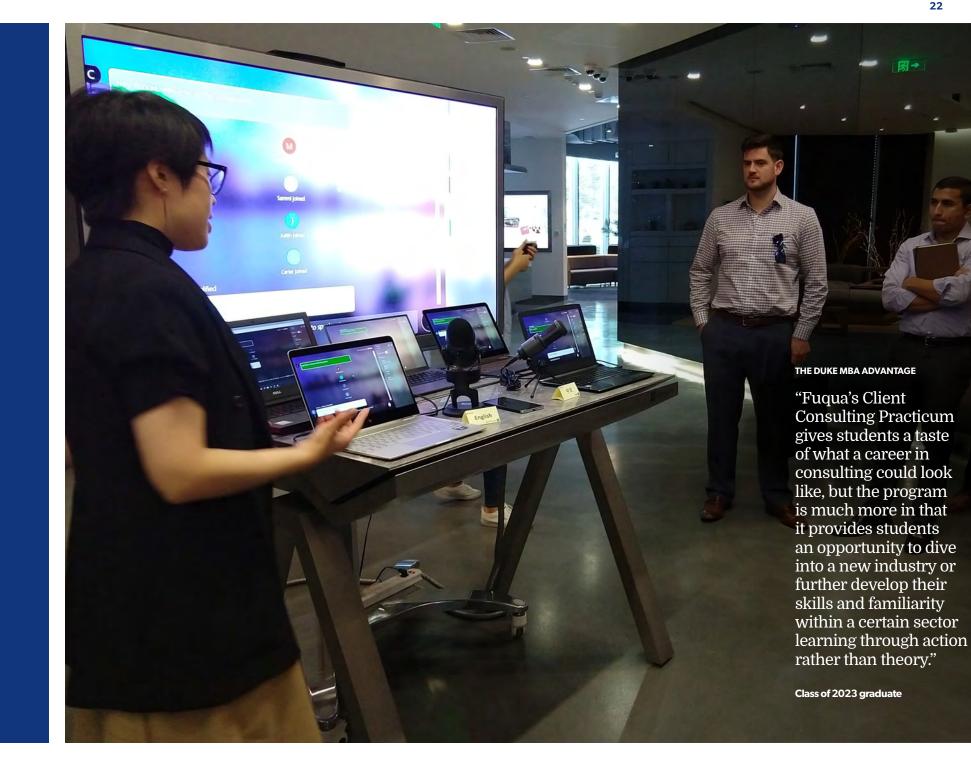
consulting	financial services	technology	health care	consumer packaged goods
BCG 27 McKinsey 19 Bain & Company 13 Deloitte Consulting 10 Kearney 5 L.E.K. Consulting LLC 5 Oliver Wyman 5 AlixPartners 4 Analysis Group, Inc. 3 EY-Parthenon 3 Accenture Strategy 3	Bank of America 8 UBS 5 Wells Fargo 5 Goldman Sachs 5 Evercore 4 Barclays 4 Citigroup 3 JPMorgan Chase 3 Lefferies & Co. 3 Morgan Stanley 2	Amazon 11 Dell, Inc. 6 Adobe, Inc. 3 Samsung 2 Microsoft Corporation 2	centers established in all	
Alvarez & Marsal 2 PwC 2	Visa 2 BlackArch Partners 2 Vanguard 2		interaction is one of care and concern for the wellbeing of the student and looking to find ways to deepen the relationship in a mutually beneficial way." Brandon L. Jackson CLDP Recruitment and Experience Manager	

Counts are based on employer's new hires, and do not include corporate-sponsored students.

internships

DAYTIME MBA CLASS OF 2025 STUDENTS

Internships are a critical step in the career search journey for first-year MBA students, enabling them to put their CMC-acquired skills into practice, explore their preferred industry or role, and potentially receive a job offer prior to commencing their second academic year.



(N=291 INTERNSHIPS REPORTED)

THE DUKE MBA ADVANTAGE

"I gained a wealth of knowledge about how large corporations run an innovation arm where they trial, test, and launch new businesses during my summer internship at P&G Ventures."

Class of 2024 graduate

THE DUKE MBA ADVANTAGE

"Duke MBAs have strong analytical, critical thinking, and leadership skills, similar to MBAs from other top business schools. What differentiates Duke MBAs is their ability to work in and lead teams, as well as their high level of emotional intelligence (EQ)-they are self-aware, empathetic, have strong communication skills, and have the ability to build and maintain strong relationships. They understand that individual success is tied to the success of the entire team."

Sunny Patel Class of 2006 Treasurer **Citi, Corporate and Investment Bank**

top 5 sources of internships

SCHOOL-FACILITATED ACTIVITY

career center activities (job fairs/conferences, employer events, information meetings, school

SCHOOL-FACILITATED ACTIVITY

job boards)

14%

job postings (on school career system, or resumes provided by career center)

STUDENT-FACILITATED ACTIVITY

personal contacts

(i.e. previous employers, family, friends outside of school, etc.)

internships accepted and sourced through a school-facilitated activity

Q% scheduled interviews

SCHOOL-FACILITATED ACTIVITY

(on or off campus for intern employment)

SCHOOL-FACILITATED ACTIVITY

70

other schoolfacilitated source

STUDENT-FACILITATED ACTIVITY



online job postings (e.g. social media/LinkedIn, Indeed, company websites)

83

internships accepted and sourced through a student-facilitated activity

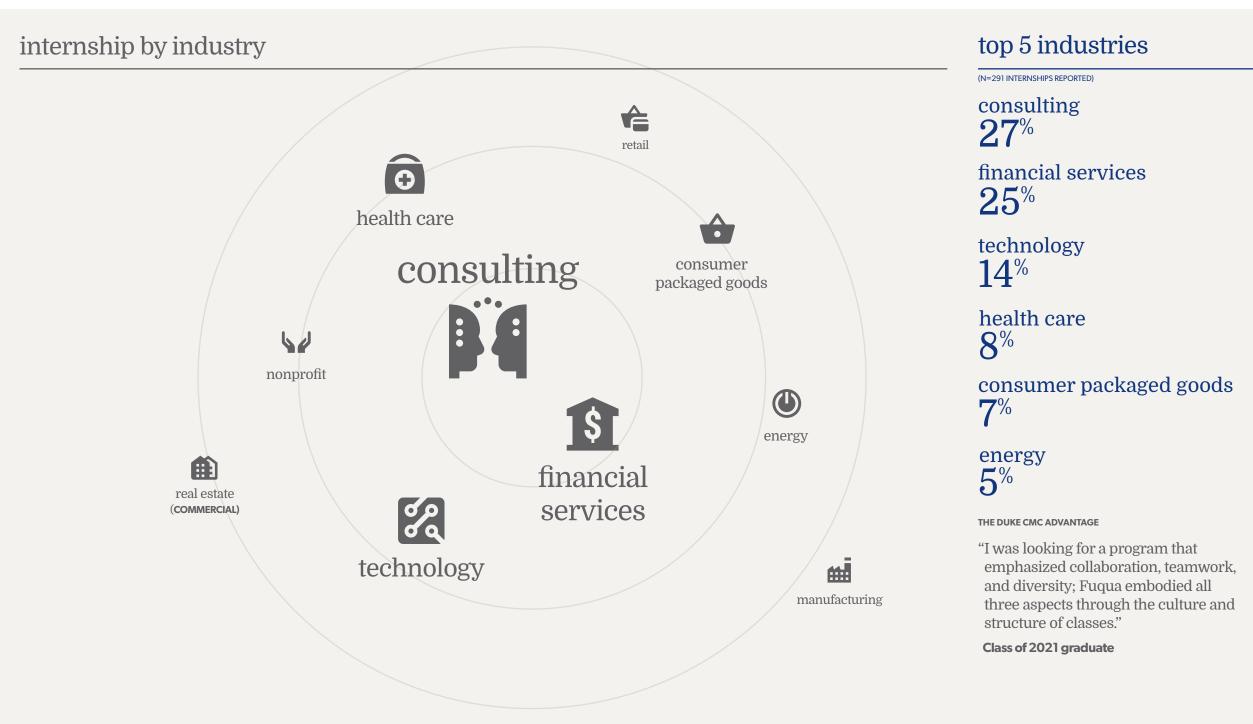


THE DUKE NETWORK ADVANTAGE

"From asking classmates for help with assignments to reaching out to alumni for career advice. I never expected to be vulnerable with so many individuals. Fuqua's teambased environment has allowed me to lean into my community in ways I never imagined."

Class of 2021 graduate





employment by industry

(N=291 INTERNSHIPS REPORTED)

 $27^{\%}$

financial services $25^{\%}$

technology $14^{\%}$

 $\stackrel{health \ care}{8^{\%}}$

consumer packaged goods $7^{\%}$

energy 5%

nonprofit $3^{\%}$

retail 2[%]

manufacturing $2^{\%}$

employment by function

(N=291 INTERNSHIPS REPORTED)

 $^{
m consulting}_{
m 32}$

finance/accounting $29^{\%}$

general management $15^{\%}$

marketing/sales $12^{\%}$

other $6^{\%}$

operations/logistics $4^{\%}$

human resources 1%

information technology $1^{\%}$

internship compensation

(N= 274 REPORTING COMPENSATION)

median internship compensation

\$10,058

PERMANENT WORK AUTHORIZATION

median internship compensation

\$10,833

NON-PERMANENT WORK AUTHORIZATION

median internship compensation

\$**8**,852

median compensation by industry

(N= 274 REPORTING COMPENSATION)

consulting \$15,167

financial services \$12,500

health care **\$9,167**

technology **\$8,667**

real estate **\$8,667**

 $\substack{ \text{consumer packaged goods} \\ \$8,476 }$

retail **\$8,333**

manufacturing **\$8,114**

^{energy} \$6,777

nonprofit **\$4,667**

other \$3,467



here's how to connect

HOURS: MONDAY TO FRIDAY, 8 AM - 5 PM EASTERN TIME

EMAIL: CMC-INFO@DUKE.EDU

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